

Financial Statements June 30, 2011 and 2010

# The Saint Paul Chamber Orchestra Society

# The Saint Paul Chamber Orchestra Society Table of Contents June 30, 2011 and 2010

Independent Auditor's Report	1
Financial Statements	
Statements of Financial Position	2
Statements of Activities and Changes in Net Assets	3
Statements of Cash Flows	
Notes to Financial Statements	



# **Independent Auditor's Report**

The Board of Directors
The Saint Paul Chamber Orchestra Society
St. Paul, Minnesota

We have audited the accompanying statements of financial position of The Saint Paul Chamber Orchestra Society (the Society), as of June 30, 2011 and 2010, and the related statements of activities and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Society's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control over financial reporting. Accordingly, we do not express such an opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Saint Paul Chamber Orchestra Society, as of June 30, 2011 and 2010, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Minneapolis, Minnesota

Esde Saelly LLP

November 1, 2011

	2011	2010
Assets		
Cash and cash equivalents Pledges receivable, net Other receivables Prepaid expenses Investments and endowment cash Notes receivable Property and equipment, net Beneficial interest in charitable trust	\$ 852,350 3,501,412 91,531 236,310 34,395,136 50,000 1,618,486 3,785,378	\$ 984,254 4,593,466 43,005 250,227 31,879,053 59,000 1,542,942 3,313,213
Total assets	\$ 44,530,603	\$ 42,665,160
Liabilities and Net Assets		
Liabilities Accounts payable Accrued expenses Deferred season ticket revenue and other Deferred rent and gift annuities payable  Total liabilities	\$ 210,665 290,302 1,102,163 612,775 2,215,905	\$ 144,426 204,554 1,216,045 672,756
Net Assets Unrestricted - operating fund Unrestricted - Board designated endowment fund	101,874 (435,213) (333,339)	99,611 (2,158,381) (2,058,770)
Temporarily restricted - operating fund Permanently restricted - endowment fund	3,611,247 39,036,790	4,499,125 37,987,024
Total net assets	42,314,698	40,427,379
	\$ 44,530,603	\$ 42,665,160

	2011					
	Unres	stricted	Temporarily Restricted -	Permanently Restricted -		
	Operating Fund	Endowment Fund	Operating Fund	Endowment Fund	Total	
Revenue and Support						
Revenue from Operations						
Concerts for a fee	\$ 459,241	\$ -	\$ -	\$ -	\$ 459,241	
Ticket revenue	1,526,135	-	-	-	1,526,135	
Restricted contributions						
Purpose restriction met	1,654,061	-	(1,654,061)	-	-	
Transfer from SPCO held endowment	1,617,702	-	-	-	1,617,702	
Allocation from perpetual trust	176,650	-	-	-	176,650	
Other revenue	20,668				20,668	
Total revenue from operations	5,454,457	-	(1,654,061)	-	3,800,396	
Support						
Grants and contributions	4,605,883	-	1,475,299	-	6,081,182	
Special events, net of direct expenses of						
\$132,993 in 2011 and \$141,672 in 2010	153,338	-	-	-	153,338	
Time restrictions met	737,658		(737,658)		<u> </u>	
Total support	5,496,879		737,641		6,234,520	
Total revenue and support	10,951,336		(916,420)		10,034,916	
Expenses						
Artistic and program	9,138,844	-	-	-	9,138,844	
Management and general	968,268	-	-	-	968,268	
Fundraising	841,961				841,961	
Total expenses	10,949,073			-	10,949,073	
Change in Net Assets - Operating	2,263		(916,420)		(914,157)	
Change in Net Assets - Nonoperating						
Grants and contributions	_	-	-	520,000	520,000	
Change in value of beneficial interest						
in charitable trusts	-	-	250	495,605	495,855	
Change in value of gift annuities	_	(75,674)	-	-	(75,674)	
Investment income	_	3,596,669	-	-	3,596,669	
Transfer to operations	-	(1,617,702)	-	-	(1,617,702)	
Change in discount on pledges receivable	-	-	28,292	34,161	62,453	
Other revenue	-	4,450	-	-	4,450	
Fundraising expenses	-	(184,575)	-	-	(184,575)	
Total change in in net assets - nonoperating		1,723,168	28,542	1,049,766	2,801,476	
Total Change in Net Assets	2,263	1,723,168	(887,878)	1,049,766	1,887,319	
Net Assets, Beginning of Year	99,611	(2,158,381)	4,499,125	37,987,024	40,427,379	
Net Assets, End of Year	\$ 101,874	\$ (435,213)	\$ 3,611,247	\$ 39,036,790	\$ 42,314,698	
Total change in unrestricted net assets		\$ 1,725,431	ī			

				Т	2010 emporarily	P	ermanently		
	Unrestricted		R	Restricted -		Restricted -			
О	perating	F	Endowment	(	Operating	Endowment		nt	
	Fund		Fund		Fund		Fund		Total
\$	337,542	\$	_	\$	_	\$	_	\$	337,542
	1,790,771		-		-		-		1,790,771
	1,245,698		-		(1,245,698)		-		-
	1,627,153		-		-		-		1,627,153
	184,158		-		-		-		184,158
	20,356								20,356
	5,205,678				(1,245,698)				3,959,980
	4,400,645		<u>-</u>		2,117,801		<u>-</u>		6,518,446
	125,381		-		-		-		125,381
	1,286,171				(1,286,171)		_		
	5,812,197				831,630				6,643,827
1	11,017,875				(414,068)				10,603,807
	9,127,303		_		_		_		9,127,303
	981,132		_		_		_		981,132
	909,440		_		_		_		909,440
1	11,017,875		-		_		_		11,017,875
					(414,068)		_		(414,068)
	-		-		-		149,089		149,089
	_		_		370		120,125		120,495
	-		(52,874)		-		-		(52,874)
	-		2,111,661		-		-		2,111,661
	-		(1,627,153)		-		-		(1,627,153)
	-		-		34,568		57,065		91,633
	-		5,170		-		-		5,170
			(186,405)		-		-		(186,405)
			250,399		34,938		326,279		611,616
	-		250,399		(379,130)		326,279		197,548
	99,611		(2,408,780)		4,878,255		37,660,745		40,229,831
\$	99,611	\$	(2,158,381)	\$	4,499,125	\$	37,987,024	\$	40,427,379
		\$	250,399						

	2011	2010
Cash Flows from Operating Activities		
Change in net assets	\$ 1,887,319	\$ 197,548
Adjustments to reconcile change in net assets to net cash	, ,	,
provided (used) by operating activities		
Depreciation	516,944	565,049
Unrealized (gain) loss on investments	(2,164,424)	(2,050,712)
Realized (gain) loss on investments	(1,299,616)	165,259
Loss on disposal of property and equipment	5,078	3,750
Change in discount on pledges receivable	(62,452)	(91,633)
Contributions restricted for endowment	(520,000)	(149,089)
Change in beneficial interest in charitable trusts	(472,165)	(61,138)
Changes in operating assets and liabilities		
Pledges and other receivables	871,243	557,474
Prepaid expenses	13,917	26,831
Inventory	-	5,353
Accounts payable	66,239	(13,727)
Accrued expenses	85,748	(4,081)
Deferred season ticket revenue	(113,882)	(207,140)
Other deferred liabilities	(59,981)	(44,842)
Net Cash used for Operating Activities	(1,246,032)	(1,101,098)
Cash Flows from Investing Activities		
Purchase of property and equipment	(597,566)	(232,490)
Purchases of investments	(9,793,807)	(6,905,839)
Proceeds from sale of investments	10,741,764	8,499,623
Principal payments received from debenture note receivable	9,000	9,000
Net Cash from Investing Activities	359,391	1,370,294
Cash Flows from Financing Activities		
Principal payments on lease	-	(9,680)
Cash received from endowment contributions	754,737	155,072
Net Cash from Financing Activities	754,737	145,392
Net Change in Cash and Cash Equivalents	(131,904)	414,588
Cash and Cash Equivalents, Beginning of Year	984,254	569,666
Cash and Cash Equivalents, End of Year	\$ 852,350	\$ 984,254

# Note 1 - Principal Activity and Significant Accounting Policies

#### Mission Statement

The mission of The Saint Paul Chamber Orchestra Society (the Society) is to present a world-class professional chamber orchestra in the Twin Cities, dedicated to superior performance, artistic innovation and education, for the enrichment of community and world audiences.

#### **Financial Statement Presentation**

The financial statements of the Society have been prepared on the accrual basis of accounting. The Society reports information regarding its financial position and activities according to the three classes of net assets:

<u>Unrestricted Net Assets</u> - Resources over which the Board of Directors has discretionary control. These net assets include both an operating fund and a designated endowment fund. In the Unrestricted Board Designated Endowment Fund, the Board has designated that the amount of income earned in excess of the approved spending rate is accounted for as endowment unrestricted net assets.

<u>Temporarily Restricted Net Assets</u> - Net assets of the Society resulting from contributions and other inflows of assets whose use is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions pursuant to those stipulations.

<u>Permanently Restricted Net Assets</u> - Net assets resulting from contributions with donor-imposed stipulations that they be maintained permanently by the Society. The contributors of these resources permit the Society to use all of the income earned, including capital appreciation, for unrestricted or temporarily restricted purposes.

Non-operating activity includes all transactions associated with endowment activities including contributions raised, and investment activities and expenses to raise those funds.

#### **Financial Instruments**

The Society's financial instruments are cash and cash equivalents, pledges receivable, other receivables, investments, notes receivable, and beneficial interest in charitable trusts and accounts payable. The recorded values of cash and cash equivalents, other receivables, and accounts payable approximate their fair values based on their short-term nature. The fair value of pledges receivable, which is based on discounted cash flows using current interest rates, approximates the carrying value at June 30, 2011 and 2010.

# **Cash and Cash Equivalents**

The Society considers all bank and similar time deposits, demand accounts, and money market funds with an original maturity of three months or less to be cash and cash equivalents. Cash and cash equivalents included in the endowment fund are classified under investments.

The Society maintains its cash in a deposit account, which, at times, may exceed Federal Deposit Insurance Corporation (FDIC) limits. The Society has not experienced any losses in this account.

#### **Pledges Receivable**

Pledges receivable are recorded at net realizable value. Long-term promises to give that are expected to be collected in future years are recorded at the present value of the amounts expected to be collected. The discounts on those amounts are computed using an imputed interest rate applicable to the year in which the promise is received. An allowance is determined based on management's estimate of uncollectible pledges receivable, which is based on a review of each pledge individually along with historical collections.

# **Other Receivables**

The Society provides an allowance for bad debts using the allowance method, which is based on management judgment considering historical information. Services are sold on an unsecured basis. Payment is required no later than 30 days after receipt of the invoice. The collectability of accounts past due more than 90 days is assessed individually. Accounts for which no payments have been received for six months are written-off, with no further accrual of interest. In addition, an allowance is provided for other accounts when a significant pattern of uncollectability has occurred. When all collection efforts have been exhausted, the accounts are written-off against the related allowance. At June 30, 2011 and 2010, an allowance for bad debts was not warranted.

# **Prepaid Expenses**

Expenses associated with future performances are reported as prepaid expenses.

#### **Investments**

Investments in marketable securities are reported at fair market value by using quoted market values. Non-quoted alternative investments include real estate, commodities, energy-related assets, and hedge funds in limited-liability investment fund vehicles which have fair values determined by their respective managers or third-party fund administrators in the absence of readily ascertainable market values.

#### **Property and Equipment**

Purchased property and equipment are valued at cost. Expenditures for the acquisition of equipment greater than \$1,000 and a life greater than one year are capitalized. Contributed property and equipment is recorded at fair value at the date of donation. In the absence of donor stipulations regarding how long the contributed assets must be used, the Society has adopted a policy of implying a time restriction on contributions of such assets that expires over the assets' useful lives. As a result, all contributions of property and equipment, and of assets contributed to acquire property and equipment, are recorded as restricted support.

Depreciation of property and equipment other than fine instruments is computed over estimated useful lives of three to ten years using the straight-line method, and is charged directly to the applicable functional expense within the operating fund. Leasehold improvements are amortized over the shorter of useful life or term of the lease.

Instruments that appreciate or hold their value over time are considered to be fine instruments. Fine instruments are not depreciated and are shown at their cost basis of \$157,393 at June 30, 2011 and 2010.

#### **Charitable Trusts**

The Society has a beneficial interest in a number of charitable trusts, as shown in Note 3. Amounts are recorded at the net present value of future benefits.

#### **Deferred Revenue**

Advance season ticket sales are deemed to be earned and reported as revenue upon the completion of the related performance or event. Amounts received but not yet earned are reported as deferred revenue.

#### **Gift Annuities Payable**

The Society has received contributions under annuity contracts which generally provide for payments to the annuitants for life. The annuity contracts are recorded based on the present value of the future expected payments to the donors as a liability and a contribution is recognized for the difference between the liability and receipts received. The Society uses discount rates of 4% to 7% to estimate the liability. Gift annuities at June 30, 2011 and 2010 were \$453,223 and \$459,029, respectively.

#### **Contributions and Grants**

The Society receives contributions and grants from individuals, corporations, foundations and government primarily in the Twin Cities.

Revenue is recorded in the fiscal year in which the pledges are made. Contributions which are purpose or time-restricted, are recorded as temporarily restricted amounts and transferred to unrestricted balances as restrictions are met. Contributions which are permanently restricted are recorded as additions to permanently restricted net assets.

#### **Endowment Income**

The majority of the endowment income (dividends, interest, and realized and unrealized gains) are unrestricted as to their use and can generally be used to offset fund management expenses, used in the operating fund as additional support, or reinvested in accordance with the Society's investment policy. Restricted endowment income is used for its intended purpose.

#### **Other Funds Held in Trust**

The Society is the beneficiary of The Saint Paul Chamber Orchestra Society Fund (the Fund) of The Saint Paul Foundation (the Foundation). The Foundation is the owner of all property in the Fund and shall have ultimate authority over all distributions from the Fund. The Society records contribution revenue when distributions are made from the Fund. For the years ended June 30, 2011 and 2010, the Society recorded \$36,286 and \$38,091, respectively, in the Fund distributions.

#### **Contributed Goods and Services**

Contributions of non-cash assets and professional services involving specialized skills are recorded at fair value as revenue and expense if they would have been purchased if not donated.

#### **Functional Allocation of Expenses**

The costs of providing program services and other activities are summarized on a functional basis in the statements of activities and functional expenses. The largest portion of compensation and other costs are charged directly to the applicable functional category. Material costs that are organization-wide in nature are allocated between program and supporting services based on their relationship to each functional area and in accordance with applicable criteria.

# **Marketing and Promotion Costs**

The Society expenses the production costs of advertising the first time the advertising takes place, except for direct-response advertising, which is capitalized. Direct-response advertising consists primarily of season brochures that include order forms for the Society's concerts. The capitalized costs of the advertising are expensed at the beginning of the year to which the advertising expense relates.

At June 30, 2011 and 2010, \$76,504 and \$88,471 of advertising was reported as prepaid expenses, respectively.

#### **Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The Society's financial statements include amounts that are based on management's best estimates and judgments including amounts for the valuation of charitable trusts, gift annuities, the functional allocations of expenses and the allowance for doubtful accounts. The Society also relies on the estimates of the fund managers regarding certain components of the alternative investments. Actual results could differ from those estimates.

#### **Income Taxes**

The Society is incorporated in the State of Minnesota, is designated as a non-profit 501(c)(3) corporation and is exempt from federal and state income taxes.

During 2010, the Society adopted the provisions of Accounting Standards Codification (ASC) 740-10 (previously Financial Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*). The Society undergoes an annual analysis of its various tax positions, assessing the likelihood of those positions being upheld upon examination with relevant tax authorities. The implementation of this standard had no material impact on the financial statements. As of both the date of adoption and as of June 30, 2010, no amounts were recorded as a result of this analysis.

The Society is no longer subject to Federal tax examinations by tax authorities for years before 2007 and state examinations for years before 2006.

#### **Subsequent Events**

The Society has evaluated subsequent events through November 1, 2011, the date which the financial statements were available to be issued.

Note 2 - Investments

A summary of endowment cash and investments at June 30, 2011 and 2010 is as follows:

	2011	2010
Fixed income securities		
Government	\$ 9,390	\$ 3,290,541
Mutual funds	5,172,409	-
Common stocks	-	102,546
Stock mutual funds		
Large cap equities	233,068	202,588
Absolute return strategies	19,944,204	18,326,400
Private equity	2,504,751	1,321,041
Real assets	5,343,590	5,267,611
Restricted cash and cash equivalents	1,026,326	3,181,489
Investment loan fund	161,361	167,781
Interest receivable	37	19,056
Total	\$ 34,395,136	\$ 31,879,053
Income		
Interest and dividends	\$ 237,547	\$ 300,485
Realized gain (loss)	1,299,616	(165,259)
Unrealized gain	2,164,424	2,050,712
Investment management fees	(104,919)	(74,277)
Investment income	3,596,668	2,111,661
Transfer to operations	(1,617,702)	(1,627,153)
Increase in endowment after transfer	\$ 1,978,966	\$ 484,508

The Society has developed a diversified endowment investment portfolio. The Society's investment objectives are guided by its asset allocation policy which was developed in conjunction with the Society's investment advisors and are achieved in partnership with external investment managers operating through a variety of vehicles, including separate accounts, commingled funds and limited partnerships. In general, investments are exposed to various risks, such as interest rate, credit and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect account balances and the amounts reported in the statements of activity.

The Society holds balances in a number of alternative investments, including real estate, commodities, energy-related assets and hedge funds in limited-liability investment fund vehicles. All alternative investment vehicles report on either a monthly or quarterly basis and are audited on an annual basis. Their balances are carried at fair value, based on estimates of the fund managers in absence of readily ascertainable values. Such values may differ significantly from the values that would have been used had a ready market existed for these investments, and these differences could be material. Unrealized gains or losses are recognized in the period in which they occur.

#### **Instrument Loan Fund**

The Society has an instrument loan fund as part of the fixed-income portion of the endowment portfolio. A maximum of \$1,000,000 was approved to be used for loans to regular, full-time, tenured musicians who wish to purchase new instruments. This new program was designed to enhance the artistic quality of the concerts, while helping musicians avoid the high interest costs of conventional financing. The loans can have a maximum 20-year term, and the interest rate is set 0.5% higher than the T-Bill yield, or 0.5% higher than the IRS rate for imputable income, whichever is higher, and is adjusted annually. Obtaining a loan requires a formal process, including an application, credit review and official approval by a committee. The instrument itself is the collateral on the loan.

During the year ended June 30, 2011, one musician had an outstanding loan. The outstanding balance was \$161,360 and was included with the endowment investment balance. The details are shown in the following table:

tstanding Balance	Veekly nt Amount	Interest Rate	Maturity Date
\$ 161,360	\$ 520	4.37%	April 2028

During the year ended June 30, 2010, one musician had an outstanding loan. The outstanding balance totaled \$167,781 and was included with the endowment investment balance. The details are shown in the following table:

tstanding Balance	Weekly nt Amount	Interest Rate	Maturity Date
\$ 167,781	\$ 538	4.77%	April 2028

# **Note 3 - Beneficial Interest in Charitable Trusts**

The Society is the beneficiary of various charitable trusts at June 30:

		2011		2010
Perpetual Trust - One trust held by a third party. All earnings remain in the trust and the trustees determine annual withdrawals based on approved formula. The trustees can elect to terminate the trust in 2017 and distribute all assets to the Society. All assets are permanently restricted for endowment and are valued at the fair market value of the assets in the trust.	\$	3,722,138	\$	3,240,447
Lead Trust - Following the death of the donor, this trust was established as the difference between the donor's stated intention to give and payments made on this intention prior to the donor's death. The value of this trust is based on the discounted value of the expected payments. The discount rate used to determine the contribution was 6.5%. All assets are permanently restricted for endowment.				23,690
Charitable Remainder Trusts - The Society has been named the beneficiary of two charitable remainder trusts. Upon the death of those donors, the Society will receive the remaining assets of the trusts. The trusts are recorded based upon estimated investment earnings, when applicable, of 3%, and a present value discount of 7%.		63,240		49,076
Total charitable trusts	•	3,785,378	\$	3,313,213
Total Charitable trusts	Ф	3,763,376	Ф	3,313,213
The gains (losses) on the charitable trusts were as follows for the years end	ded Ju	ne 30:		
		2011		2010
Perpetual trust current year allocation Perpetual trust change in value Lead trust change in value Charitable remainder trust change in value	\$	176,650 481,691 - 14,164	\$	184,158 121,356 1,446 (2,307)
Total trust income	\$	672,505	\$	304,653

# **Note 4 - Fair Value of Assets and Liabilities**

Alternative investments

Beneficial interest in charitable trusts

Instrument loan fund

Total assets

Assets and liabilities measured at fair value on a recurring basis at June 30, 2011 and 2010, respectively, are as follows:

		2011	2010
Investment securities Alternative investments Instrument loan fund Beneficial interest in charitable trusts		\$ 6,441,231 27,792,545 161,360 3,785,378	\$ 6,796,220 24,915,052 167,781 3,313,213
Total assets		\$ 38,180,514	\$ 35,192,266
The related fair values of these assets and liabilities	are determined as follo	ws:	
V 00 0011	Quoted Prices in Active Markets (Level 1)	Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)
June 30, 2011  Investment securities Alternative investments Instrument loan fund Beneficial interest in charitable trusts	\$ 1,035,754 - - -	\$ 5,405,477 - - -	\$ - 27,792,545 161,360 3,785,378
Total assets	\$ 1,035,754	\$ 5,405,477	\$ 31,739,283
June 30, 2010			
Investment securities	\$ 6,593,632	\$ 202,588	\$ -

24,915,052

167,781

3,313,213

\$

202,588

Following is a reconciliation of activity for fiscal years ending June 30, 2011 and 2010, for assets measured at fair value based upon significant unobservable (non-market) information.

	Alternative Investments	Instrument Loan Fund	Beneficial Interest in Charitable Trusts
June 30, 2011			
Balance, beginning of year Realized and unrealized gains Transfers in/out of Level 3	\$ 24,915,051 3,561,163 (683,669)	\$ 167,781 - (6,421)	\$ 3,313,213 648,815 (176,650)
Balance, end of year	\$ 27,792,545	\$ 161,360	\$ 3,785,378
June 30, 2010	Alternative Investments	Instrument Loan Fund	Beneficial Interest in Charitable Trusts
Balance, beginning of year Realized and unrealized gains Transfers in/out of Level 3	\$ 19,385,878 1,797,725 3,731,448	\$ 307,025 (139,244)	\$ 3,252,075 245,296 (184,158)
Balance, end of year	\$ 24,915,051	\$ 167,781	\$ 3,313,213

Assets measured at fair value on a non-recurring basis at June 30, 2011 and 2010, are as follows:

	Unobservable Inputs (Level 3)
June 30, 2011	
Contributions and grants receivable	\$ 3,501,412
June 30, 2010	
Contributions and grants receivable	\$ 4,593,466

The fair value of promises to give is determined based upon discounted future cash flows, which is presented net of the allowance for uncollectible contributions of \$75,000, and the discount of \$400,077 and \$462,530, as of June 30, 2011 and 2010, respectively.

# Note 5 - Pledges Receivable and Concentrations of Contribution Revenue

Pledges receivable are estimated to be collected during the following timeframes at June 30, 2011 and 2010:

	2011	2010
Within one year In one to five years	\$ 2,233,701 1,742,788 3,976,489	\$ 2,829,170 2,301,825 5,130,995
Less present value discount on pledges 4% - 7% Less allowance for uncollectible contributions	(400,077) (75,000)	(462,529) (75,000)
Net pledges receivable and concentrations of contributions revenue	\$ 3,501,412	\$ 4,593,466

Pledges receivable from three contributors accounted for 46% of total pledges receivable at June 30, 2011 and pledges receivable from three contributors accounted for 48% of pledges receivable at June 30, 2010.

Contribution revenue from one contributor accounted for 15% of total contribution revenue for the year ended June 30, 2010.

#### **Note 6 - Endowments**

The Society's endowment consists of pooled funds restricted for the long-term support of the organization including both donor-restricted funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

# **Interpretation of Relevant Law**

The Board of Directors of the Society has interpreted the Minnesota Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent any explicit donor stipulations to the contrary. As a result of this interpretation, the Society classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment (including pledges net of discount and allowance for doubtful accounts), and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund;
- (2) The purposes of the organization and the donor-restricted endowment fund;
- (3) General economic conditions;
- (4) The possible effect of inflation and deflation;
- (5) The expected total return from income and the appreciation of investments;
- (6) Other resources of the organization; and
- (7) The investment policies of the organization.

The composition of the Endowment Net Assets by fund type as of June 30, 2011 and 2010 are as follows:

June 30, 2011	Unrestricted	Permanently Restricted	Total
Donor-restricted endowment funds Board-designated endowment funds	\$ - (435,213)	\$ 39,036,790	\$ 39,036,790 (435,213)
	\$ (435,213)	\$ 39,036,790	\$ 38,601,577
June 30, 2010			
Donor-restricted endowment funds Board-designated endowment funds	\$ - (2,158,381)	\$ 37,987,024	\$ 37,987,024 (2,158,381)
	\$ (2,158,381)	\$ 37,987,024	\$ 35,828,643

As of June 30, 2011 and 2010, \$3,722,138 and \$3,240,447, respectively, was included in the balance of donor-restricted endowment funds, held in trust for the benefit of the Society, but not under the control of the Society for investment decision purposes.

Changes in Endowment Net Assets for the year ending June 30, 2011 and 2010 are as follows:

	Unrestricted	Permanently Restricted	Total
June 30, 2011			
Endowment net assets, beginning of year	\$ (2,158,380)	\$ 37,987,024	\$ 35,828,644
Investment income, net	3,596,669	-	3,596,669
Change in value of beneficial interest in perpetual trust	-	495,605	495,605
Other valuation adjustments	(71,224)	34,162	(37,062)
Contributions	-	520,000	520,000
Appropriation of endowment assets for expenditure	(1,617,702)	-	(1,617,702)
Endowment fund expenses	(184,575)		(184,575)
Endowment net assets, end of year	\$ (435,212)	\$ 39,036,791	\$ 38,601,579
June 30, 2010	Unrestricted	Permanently Restricted	Total
June 30, 2010 Endowment net assets, beginning of year	Unrestricted \$ (2,408,780)		Total \$ 35,251,965
		Restricted	
Endowment net assets, beginning of year	\$ (2,408,780)	Restricted	\$ 35,251,965
Endowment net assets, beginning of year  Investment loss, net  Change in value of beneficial interest in	\$ (2,408,780)	Restricted \$ 37,660,745	\$ 35,251,965 2,111,662
Endowment net assets, beginning of year  Investment loss, net  Change in value of beneficial interest in perpetual trust	\$ (2,408,780) 2,111,662	Restricted \$ 37,660,745	\$ 35,251,965 2,111,662 120,125
Endowment net assets, beginning of year  Investment loss, net  Change in value of beneficial interest in perpetual trust  Other valuation adjustments	\$ (2,408,780) 2,111,662	Restricted \$ 37,660,745	\$ 35,251,965 2,111,662 120,125 9,361
Endowment net assets, beginning of year  Investment loss, net  Change in value of beneficial interest in perpetual trust  Other valuation adjustments  Contributions  Appropriation of endowment assets	\$ (2,408,780) 2,111,662 - (47,704)	Restricted \$ 37,660,745	\$ 35,251,965 2,111,662 120,125 9,361 149,089

#### **Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires the Society and the perpetual trust to retain as a fund of perpetual duration. In accordance with generally accepted accounting principles, deficiencies of this nature were \$237,025, as of June 30, 2011 and \$1,944,201, as of June 30, 2010. These deficiencies resulted from unfavorable market fluctuations that occurred.

# **Return Objectives and Risk Parameters**

The Society has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to general operations supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Society must hold in perpetuity or for a donor-specified period(s) as well as Board designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that provide a long-term estimated spending of 5% and an anticipated inflation of 2% to 4% per annum, and have a long-term return objective of 8% to 10%, net of fees and expenses. Actual returns in any given year may vary from this amount.

# **Strategies Employed for Achieving Objectives**

To satisfy its long-term rate-of-return objectives, the Society relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Society targets a diversified asset allocation of bonds, equities, marketable alternatives, real assets, absolute return, and private equity to achieve its long-term return objectives within prudent risk constraints.

# Spending Policy and How the Investment Objectives Relate to Spending Policy

The Society has a policy of appropriating for distribution each year 5% of its endowment fund's average fair value over the prior 36-months ending June 30 prior to the beginning of the respective fiscal year. In establishing this policy, the Society considered the long-term expected return on its endowment. Accordingly, over the long term, the Society expects that the current spending policy will allow its endowment to maintain the purchasing power at a rate equal to the planned appropriation to support general operations. Additional real growth will be provided through new gifts and any excess investment returns.

#### Note 7 - Notes Receivable

The Society has a debenture note receivable with a balance of \$50,000 and \$59,000, as of June 30, 2011 and 2010, respectively. Interest is paid quarterly at a rate of 8% per annum. Principal will be paid quarterly from July 2001 through April 2006 at 0.25%, quarterly from July 2006 through April 2011 at 2.25%, and a final principal payment of the balance in July 2011.

# **Note 8 - Property and Equipment**

A summary of property and equipment as of June 30, 2011 and 2010 is as follows:

	2011	2010
Stage equipment	\$ 269,146	\$ 269,146
Computer equipment	1,199,149	1,266,135
Furniture and fixtures	435,050	221,373
Leasehold improvements	2,490,448	2,401,935
Musical instruments	433,903	380,726
Artwork	24,000	24,000
Subtotal	4,851,696	4,563,315
Less accumulated depreciation	(3,233,210)	(3,020,373)
Total	\$ 1,618,486	\$ 1,542,942

# Note 9 - Debt

During the years ended June 30, 2011 and 2010, the Society entered into a line of credit agreement that allows it to borrow up to \$1,500,000 on a revolving basis. The line is secured by the balances held in a mutual fund at US Bank Institutional Trust which is a component of the endowment investments. Interest is accrued on the unpaid balance of the Note at an annual rate equal to the 3.5% plus one-month LIBOR. The Society pays a Loan Facility fee of .125% per annum of the difference between the loan amount and the actual daily unpaid principal amount of the Note.

As of June 30, 2011 and 2010, there was no outstanding balance on the line of credit. During the years ended June 30, 2011 and 2010, the Society did not access their line of credit, and incurred Loan Facility Fee expense of \$1,875 annually.

# **Note 10 - Retirement and Deferred Compensation**

The Society maintains a defined contribution retirement plan for eligible union and non-union employees. For eligible non-union employees, the plan allows the Society at their discretion to contribute 2.5% of the employee's eligible salary and match up to 3% of the employee's salary deferral compensation, for a total of 5.5% of employer contribution.

Eligible union musicians also participate in a multi-employer defined benefit plan. Employer contributions of approximately 11% or 7.5% of the employees' contract salaries are required under union employee agreements.

Pension contribution expense totaled \$289,301 for union employees and \$0 for eligible non-union employees for the year ended June 30, 2011, and \$289,934 for union employees and \$0 for eligible non-union employees for the year ended June 30, 2010. Union employee contributions are paid monthly, and non-union employee contributions are paid annually.

# Note 11 - Net Assets

# **Temporarily Restricted**

Temporarily restricted net assets at June 30, 2011 and 2010, consist of:

	2011	2010
Purpose restrictions Time restrictions	\$ 2,596,159 1,015,088	\$ 3,328,473 1,170,652
Total	\$ 3,611,247	\$ 4,499,125

# **Permanently Restricted**

Permanently restricted net assets were \$39,036,790 and \$37,987,024, at June 30, 2011 and 2010, respectively, and consisted of endowment funds.

# **Net Assets Released from Restrictions**

Net assets released from restrictions during the years ended June 30, 2011 and 2010, consist of the following:

	2011	2010
Purpose restrictions Time restrictions	\$ 1,654,061 737,658	\$ 1,245,698 1,286,171
Total	\$ 2,391,719	\$ 2,531,869

# **Note 12 - Donated Goods and Services**

For the years ended June 30, 2011 and 2010, donated goods and services were received and expensed in the amount of \$169,593 and \$177,661, respectively.

# **Note 13 - Commitments**

The Society routinely enters into contracts for future concerts and tours and related hall rentals, and for guest artists and conductors.

The Society has a lease agreement for office space, vehicles, and office equipment. Future minimum lease payments are as follows:

Years Ending June 30,	Amount
2012 2013	\$ 458,775 459,044
2013 2014 2015	115,571 4,932
Thereafter	4,932
Total	\$ 1,043,254

The Society has three capital call commitments of \$1,718,604 outstanding at June 30, 2011; \$1,341,101 relates to two subscription agreements in Absolute Return Strategies investments and the other relates to a Real Asset Investment in the amount of \$377,503 at June 30, 2011. The Society has reserved funds within the current endowment fund investments to be transferred as the calls for capital contributions come due.

# **Note 14 - Related Party Transactions**

The Society received contributions from Board members and staff. During the years ended June 30, 2011 and 2010, contribution revenue of \$2,457,787 and \$1,691,423, respectively, was received from Board members and staff. At June 30, 2011 and 2010, pledges receivable from Board members and staff were \$3,118,402 and \$3,120,626, respectively.

#### Note 15 - Joint Costs

For the years ended June 30, 2011 and 2010, the Society allocated joint costs for its concert program books. The costs have been allocated as follows: \$8,696 to program services and \$829 to fundraising for the year ended June 30, 2011, and \$15,732 to program services and \$2,268 to fundraising for the year ended June 30, 2010.